Analyze business impact R 67

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| --- | --- |
| type | realization process |
| purpose | determine and analyze priority activities, their impacts and sequence of recovery activities |
| owner | business continuity manager |
| risks | * not identifying certain vital activities * not taking into account the necessary resources * confuse acceptable operation with normal operation * not taking into account the negative impact over time * not taking into account mandatory obligations * not taking into account external stakeholders * not keeping the list of priority activities updated * not verifying in the field the importance of the activities |
| upstream processes | * assess risks * treat risks * anticipate emergency situations |
| downstream processes | * meet the requirements * manage operational risks * restore activities * develop the strategy |
| inputs | * business activities * list of risks * list of emergency situations |
| activities  (sub-processes) | * understand business continuity requirements * define the types of disruption (interruption, shutdown, destruction, flooding) * identify priority business continuity activities * determine the resources necessary for the recovery of activities * define the impact criteria linked to the business context * analyze the negative impacts initially and in the following days * identify the maximum tolerable period of disruption (MTPD) * take into account :   + unavoidable obligations (payroll, declarations)   + stakeholder requirements and dependencies * establish the sequence and duration of recovery activities * keep the list of priority activities updated * verify significant impacts in the field such as:   + financial losses   + deteriorated image   + breach of contract * determine dependencies linked to priority activities |
| outputs | * disaster response strategy * list of priority activities * necessary resources |
| resources | staff and technical resources |
| indicators | * reviews of the impact analysis on activity completed on time * taking into account changes in the context carried out without delay |
| procedures / documents | business continuity, business continuity plan, response to disruptions, warning and communication, legal requirements, risk management / business impact analysis, disaster response strategy, list of priority activities, necessary resources, MTPD, business activities, list of risks, list of emergency situations |
| customers | all staff |

Glossary:

MTPD: maximum tolerable period of disruption

purpose

owner

title / codification

determine and analyze priority activities, their impacts and sequence of recovery activities

business continuity manager

analyse business impact / R 67

risks

downstream processes

upstream processes

* not identifying certain vital activities
* not taking into account the necessary resources
* confuse acceptable operation with normal operation
* not taking into account the negative impact over time
* not taking into account mandatory obligations
* not taking into account external stakeholders
* not keeping the list of priority activities updated
* not verifying in the field the importance of the activities
* meet the requirements
* manage operational risks
* restore activities
* develop the strategy
* assess risks
* treat risks
* anticipate emergency situations

outputs

activities

inputs

* understand business continuity requirements
* define the types of disruption (interruption, shutdown, destruction, flooding)
* identify priority business continuity activities
* determine the resources necessary for the recovery of activities
* define the impact criteria linked to the business context
* analyze the negative impacts initially and in the following days
* identify the maximum tolerable period of disruption (MTPD)
* take into account :
  + unavoidable obligations (payroll, declarations)
  + stakeholder requirements and dependencies
* establish the sequence and duration of recovery activities
* keep the list of priority activities updated
* verify significant impacts in the field such as:
  + financial losses
  + deteriorated image
  + breach of contract
* determine dependencies linked to priority activities
* disaster response strategy
* list of priority activities
* necessary resources
* business activities
* list of risks
* list of emergency situations

indicators

resources

procedures / documents

customers

business continuity, business continuity plan, response to disruptions, warning and communication, legal requirements, risk management / business impact analysis, disaster response strategy, list of priority activities, necessary resources, MTPD, business activities, list of risks, list of emergency situations

reviews of the impact analysis on activity completed on time, taking into account changes in the context carried out without delay

staff and technical resources

all staff